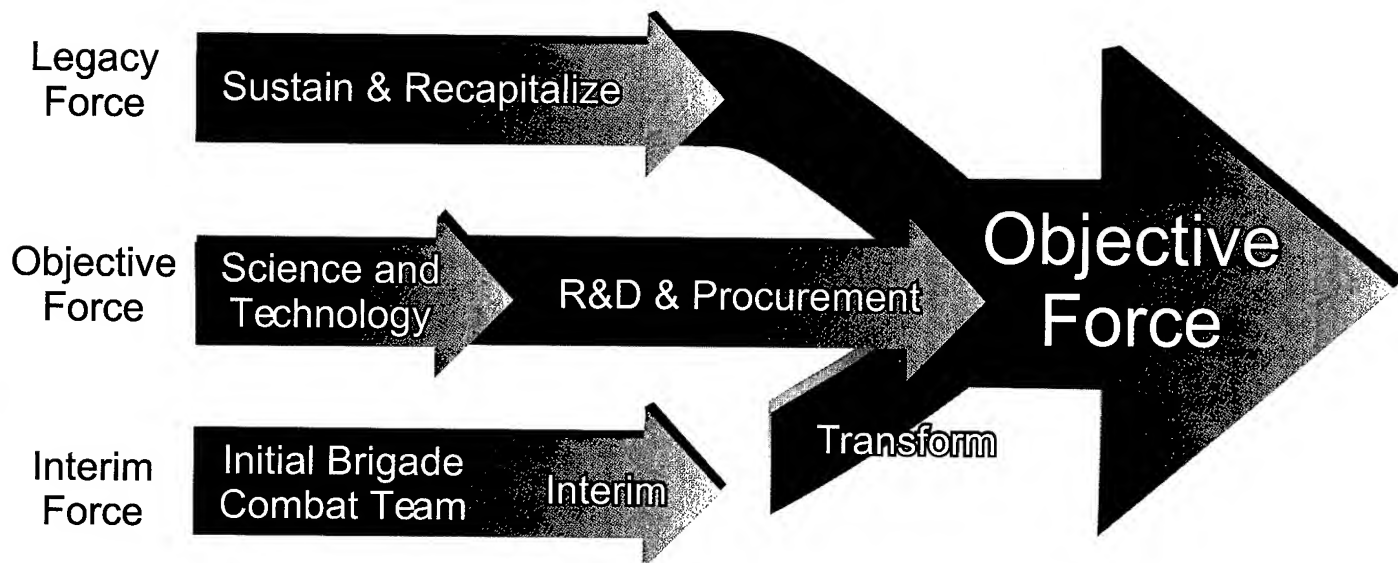


# ***Army Transformation: A Selected Bibliography***



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**August 2001**

"America's Army places soldiers on point in a dangerous world because they are the surest signs of the commitment of the Nation. Our non-negotiable contract with the American people is to be a warfighting Army -- persuasive in peace, invincible in war. Therefore, my overarching goal as CSA must be to provide the leadership, grounded in a vision for the future, to keep this Army the preeminent land warfighting force in the world. We will aspire to be the most esteemed institution in the Nation, the most respected Army in the world, and the most feared ground force to those whose actions would threaten the vital interests of the United States."

Eric K. Shinseki. "Intent of the Chief of Staff, Army, 23 June 99" excerpt. Available from <http://www.army.mil/armyvision/intent.htm>. Internet. Accessed 30 April 2001.

"TRANSFORMING THE ARMY. True transformations of standing armies are rare. Most changes are developmental, occur incrementally and are managed within existing systems over a long period of time. However, with the publication of the Army Chief of Staff's Intent and Vision Statement in late 1999, the Army embarked upon a rapid and dramatic transformation toward a more 'responsive, deployable, agile, versatile, lethal, survivable, and sustainable force.' The transformation will make light forces more lethal, survivable and tactically mobile while heavy forces will become more strategically deployable, agile, and less reliant on a large logistical tail. The intent is to enhance our Nation's ability to meet its national security and military strategies by increasing the ground combat forces immediately available to the NCA and warfighting CINCs. The transformation will ultimately impact nearly every organization in the Army. The speed and scope of the transformation also will profoundly affect all Army systems related to doctrine, training, organizations, leader development, materiel and soldier support."

"Themes." Curriculum Pamphlet -- Academic Year 2001. Carlisle Barracks: U.S. Army War College, 2001, p. 9.

## Preface

"Army Transformation" is a special theme at the U.S. Army War College. This bibliography was compiled to present selected USAWC Library materials, and Internet sites that reflect the theme. Most of the books, documents, and periodical articles are dated 1999 to the present. For your convenience we have added our call numbers at the end of each book and document entry. Please keep in mind that call numbers may vary from library to library.

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<<http://carlisle-www.army.mil/library/>>.

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Jacqueline S. Bey, compiler



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